

APPENDIX: NON-GAAP RECONCILIATIONS

A non-GAAP reconciliation is not provided for long-term targets as the company is unable to reasonably estimate the full-year financial impact of items such as actuarial gains or losses on pension and postretirement plans because these impacts are dependent on future changes in market conditions. The inability to predict the amount and timing of these future items makes a detailed reconciliation of these forward-looking financial measures impracticable.

Reconciliation of GAAP and Non-GAAP Financial Measures

(\$ millions)

Twelve Months			
	Net Sales	Operating Earnings	Operating Margin %
Meals & Beverages 2024	\$5,258	\$974	18.5%
Add: Sovos Brands, Inc. July 31, 2023 – March 11, 2024	718	58	
Pro Forma Combined	\$5,976	\$1,032	17.3%

Reconciliation of GAAP and Non-GAAP Financial Measures

(\$ millions)

Twelve Months		Net Sales
Sovos Brands 2024		\$423
Add: Sovos Brands, Inc. August 1, 2023 – March 11, 2024		718
Combined Sovos Brands Net Sales 2024		\$1,141
Sovos Brands, Inc. August 1, 2022 – July 30, 2023		\$959
\$ Change		\$182
% Change		19%

Reconciliation of GAAP and Non-GAAP Financial Measures

Campbell Soup Company - Total Company (Continuing Operations and Discontinued Operations)

(\$ millions)

Net Debt	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24
Continuing Operations								
Short-Term Borrowings	\$874	\$1,525	\$1,371	\$1,202	\$48	\$814	\$191	\$1,423
Long-Term Debt	2,269	7,991	7,103	4,994	5,010	3,996	4,498	5,761
Total Debt	\$3,143	\$9,516	\$8,474	\$6,196	\$5,058	\$4,810	\$4,689	\$7,184
Less: Cash and Cash Equivalents	(37)	(49)	(31)	(859)	(69)	(109)	(189)	(108)
Net Debt - Continuing Operations	\$3,106	\$9,467	\$8,443	\$5,337	\$4,989	\$4,701	\$4,500	\$7,076
Discontinued Operations								
Short-Term Borrowings	\$163	\$371	\$232	\$ -	\$ -	\$ -	\$ -	\$ -
Long-Term Debt	230	7	6	-	-	-	-	-
Total Debt	\$393	\$378	\$238	\$ -				
Less: Cash and Cash Equivalents	(282)	(177)	(148)	-	-	-	-	-
Net Debt - Discontinued Operations	\$111	\$201	\$90	\$ -				
Net Debt - Total Company	\$3,217	\$9,668	\$8,533	\$5,337	\$4,989	\$4,701	\$4,500	\$7,076

Reconciliation of GAAP and Non-GAAP Financial Measures

Campbell Soup Company - Total Company (Continuing Operations and Discontinued Operations)

(\$ millions)	FY17	FY18	FY19	FY20	FY21	FY22	FY23
Earnings from Continuing Operations, as reported	\$924	\$724	\$474	\$592	\$1,008	\$757	\$858
Add: Taxes	392	106	151	174	328	218	270
Add: Interest, net	115	180	354	341	209	188	184
Earnings before interest and taxes, Continuing Operations, as reported	\$1,431	\$1,010	\$979	\$1,107	\$1,545	\$1,163	\$1,312
Costs associated with cost savings and optimization initiatives	48	177	121	69	53	31	66
Pension and postretirement actuarial losses (gains)	(156)	(131)	150	164	(203)	44	(15)
Commodity mark-to-market losses (gains) ¹	-	-	5	(2)	(50)	59	(21)
Charges associated with divestitures	-	-	-	64	11	-	13
Accelerated amortization	-	-	-	-	-	-	7
Costs associated with acquisition	-	120	-	-	-	-	5
Investment losses	-	-	-	45	-	-	-
Claim settlement	-	22	-	-	-	-	-
Impairment charges	-	54	16	-	-	-	-
Adjusted Earnings before interest and taxes - Continuing Operations	\$1,323	\$1,252	\$1,271	\$1,447	\$1,356	\$1,297	\$1,367
Earnings (Loss) from Discontinued Operations, as reported	\$(37)	\$(463)	\$(263)	\$1,036	\$(6)	\$-	\$-
Add (Deduct): Taxes	14	(95)	(20)	56	6	-	-
Add (Deduct): Interest, net	(8)	17	8	-	-	-	-
Earnings (Loss) before interest and taxes, Discontinued Operations, as reported	\$(31)	\$(541)	\$(275)	\$1,092	\$-	\$-	\$-
Costs associated with cost savings and optimization initiatives	10	8	-	-	-	-	-
Pension actuarial losses (gains)	(22)	(5)	12	-	-	-	-
Charges (Gains) associated with divestitures	-	-	44	(1,039)	-	-	-
Impairment charges	212	694	377	-	-	-	-
Adjusted Earnings before interest and taxes - Discontinued Operations	\$169	\$156	\$158	\$53	\$-	\$-	\$-
Adjusted Earnings before interest and taxes - Total Company	\$1,492	\$1,408	\$1,429	\$1,500	\$1,356	\$1,297	\$1,367

Reconciliation of GAAP and Non-GAAP Financial Measures

Campbell Soup Company - Total Company (Continuing Operations and Discontinued Operations)

(\$ millions)

	FY17	FY18	FY19	FY20	FY21	FY22	FY23
Adjusted Earnings before interest and taxes - Total Company	\$1,492	\$1,408	\$1,429	\$1,500	\$1,356	\$1,297	\$1,367
Depreciation and amortization, Total Company, as reported	\$318	\$394	\$446	\$328	\$317	\$337	\$387
Deduct: Restructuring charges, implementation costs and other related costs	(1)	(32)	(18)	(4)	(2)	-	(24)
Deduct: Accelerated amortization	-	-	-	-	-	-	(7)
Adjusted Depreciation and amortization, Total Company	\$317	\$362	\$428	\$324	\$315	\$337	\$356
Adjusted Earnings before interest, taxes, depreciation and amortization, Total Company	\$1,809	\$1,770	\$1,857	\$1,824	\$1,671	\$1,634	\$1,723
Net Debt, Total Company	\$3,217	\$9,668	\$8,533	\$5,337	\$4,989	\$4,701	\$4,500
Net Debt to Adjusted EBITDA, Total Company	1.8	5.5	4.6	2.9	3.0	2.9	2.6

Reconciliation of GAAP and Non-GAAP Financial Measures

(\$ millions)

	(a)	(b)	=(a)+(b)
	Twelve Months Ended July 28, 2024	Sovos July 31, 2023 – March 11, 2024	Combined Twelve Months Ended July 28, 2024
Net Earnings, as reported	\$567	\$24	\$591
Taxes	190	13	203
Interest, net	243	21	264
Earnings before interest and taxes, as reported	\$1,000	\$58	\$1,058
Costs associated with cost savings and optimization initiatives	109	-	109
Pension and postretirement actuarial losses	33	-	33
Commodity mark-to-market losses	22	-	22
Accelerated amortization	27	-	27
Costs associated with acquisition	126	17	143
Cybersecurity incident	3	-	3
impairment charges	129	-	129
Certain litigation expenses	5	-	5
Adjusted Earnings before interest and taxes	\$1,454	\$75	\$1,529
Depreciation and amortization, as reported	\$411	\$21	\$432
Costs associated with cost savings and optimization initiatives	(28)	-	(28)
Accelerated amortization	(27)	-	(27)
Adjusted Depreciation and amortization	\$356	\$21	\$377
Adjusted Earnings before interest, taxes, depreciation and amortization	\$1,810	\$96	\$1,906
Net Debt			\$7,076
Net Debt to Adjusted EBITDA			3.7

Reconciliation of GAAP and Non-GAAP Financial Measures

(\$ millions)

Net Debt	April 28, 2024
Short-Term Borrowings	\$1,427
Long-Term Debt	5,752
Total Debt	\$7,179
Less: Cash and Cash Equivalents	(107)
Net Debt	\$7,072

Reconciliation of GAAP and Non-GAAP Financial Measures

(\$ millions)

	(a) Three Months Ended July 30, 2023	(b) Nine Months Ended April 28, 2024	(c) Sovos May 1, 2023 – March 11, 2024	=(a)+(b)+(c) Combined Twelve Months Ended April 28, 2024
Net Earnings, as reported	\$169	\$570	\$27	\$766
Taxes	56	193	14	263
Interest, net	47	160	29	236
Earnings before interest and taxes, as reported	\$272	\$923	\$70	\$1,265
Costs associated with cost savings and optimization initiatives	16	69	-	85
Pension and postretirement actuarial gains	(41)	-	-	(41)
Commodity mark-to-market gains	(30)	(5)	-	(35)
Charges associated with divestiture	13	-	-	13
Accelerated amortization	7	20	-	27
Costs associated with acquisition	5	112	20	137
Cybersecurity incident costs	-	3	-	3
Certain litigation expenses	-	3	-	53
Adjusted Earnings before interest and taxes	\$242	\$1,125	\$90	\$1,457
Depreciation and amortization, as reported	\$103	\$298	\$30	\$431
Costs associated with cost savings and optimization initiatives	(7)	(18)	-	(25)
Accelerated amortization	(7)	(20)	-	(27)
Adjusted Depreciation and amortization	\$89	\$260	\$30	\$379
Adjusted Earnings before interest, taxes, depreciation and amortization	\$331	\$1,385	\$120	\$1,836
Net Debt				\$7,072
Net Debt to Adjusted EBITDA				3.9

Reconciliation of GAAP and Non-GAAP Financial Measures

Continuing Operations (\$ millions)

Twelve Months					% Change		Three-Year CAGR	
July 28, 2024	Net Sales, As Reported	Impact of Currency	Impact of Acquisition	Organic Net Sales	Net Sales, As Reported	Organic Net Sales	Net Sales, As Reported	Organic Net Sales
Meals & Beverages	\$5,258	\$29	\$(423)	\$4,864	14%	7%	4%	2%
Snacks	4,378	(3)	-	4,375	14%	16%	4%	5%
Total Net Sales	\$9,636	\$26	\$(423)	\$9,239	14%	11%	4%	4%
August 1, 2021	Net Sales, As Reported		Impact of Divestitures	Organic Net Sales				
Meals & Beverages	\$4,621		\$(68)	\$4,553				
Snacks	3,855		(75)	3,780				
Total Net Sales	\$8,476		\$(143)	\$8,333				

Reconciliation of GAAP and Non-GAAP Financial Measures

Continuing Operations (\$ millions)

Twelve Months					% Change		Five-Year CAGR	
July 28, 2024	Net Sales, As Reported	Impact of Currency	Impact of Acquisition	Organic Net Sales	Net Sales, As Reported	Organic Net Sales	Net Sales, As Reported	Organic Net Sales
Meals & Beverages	\$5,258	\$12	\$(423)	\$4,847	20%	14%	4%	3%
Snacks	4,378	(2)	-	4,376	17%	24%	3%	4%
Total Net Sales	\$9,636	\$10	\$(423)	\$9,223	19%	18%	4%	3%
July 28, 2019	Net Sales, As Reported		Impact of Divestitures	Organic Net Sales				
Meals & Beverages	\$4,369		\$(110)	\$4,259				
Snacks	3,737		(207)	3,530				
Corporate	1		-	1				
Total Net Sales	\$8,107		\$(317)	\$7,790				

Reconciliation of GAAP and Non-GAAP Financial Measures

Fiscal 2024 Organic Sales Base for Fiscal 2025 Guidance

(\$ millions)

Full Year

July 28, 2024	Net Sales, As Reported	Impact of Divestiture	Organic Net Sales Base for FY2025 Guidance
Meals & Beverages	\$5,258	\$-	\$5,258
Snacks	4,378	(111)	4,267
Total Net Sales	\$9,636	\$ (111)	\$9,525

Reconciliation of GAAP and Non-GAAP Financial Measures

(\$ millions)

Twelve Months

	FY20	FY21	FY22	FY23	FY24
Net Earnings, As Reported, Total Company	\$1,628	1,002	757	858	567
Costs associated with cost savings and optimization initiatives	52	40	24	50	83
Pension and postretirement actuarial losses (gains)	125	(155)	33	(11)	25
Commodity mark-to-market losses (gains)	(2)	(38)	44	(16)	16
Accelerated amortization	-	-	-	5	20
Costs associated with acquisition	-	-	-	4	109
Charges (gains) associated with divestiture	(963)	(3)	-	13	-
Cybersecurity incident costs	-	-	-	-	2
Impairment charges	-	-	-	-	98
Investment losses	35	-	-	-	-
Deferred tax charge	-	19	-	-	-
Certain litigation expenses	-	-	-	-	5
Loss on extinguishment of debt	57	-	3	-	-
Adjusted Net Earnings Total Company	932	865	861	903	925
Net cash provided by operating activities (continuing and discontinued operations)	1,396	1,035	1,181	1,143	1,185
Less: Purchases of plant assets (continuing discontinued operations)	(299)	(275)	(242)	(370)	(517)
Free Cash Flow	1,097	760	939	773	668
Free Cash Flow Conversion	118%	88%	109%	86%	72%
5 Yr. Average Free Cash Flow Conversion					95%

Reconciliation of GAAP and Non-GAAP Financial Measures

Twelve Months

	FY19	FY20	FY21	FY22	FY23	FY24
Diluted EPS, Continuing Operations, As Reported	\$1.57	\$1.95	\$3.30	\$2.51	\$2.85	\$1.89
Costs associated with cost savings and optimization initiatives	0.30	0.17	0.13	0.08	0.17	0.28
Pension and postretirement actuarial losses (gains)	0.38	0.41	(0.51)	0.11	(0.04)	0.08
Commodity mark-to-market losses (gains)	0.01	(0.01)	(0.12)	0.15	(0.05)	0.05
Accelerated amortization	-	-	-	-	0.02	0.07
Costs associated with acquisition	-	-	-	-	0.01	0.36
Charges (gains) associated with divestitures	-	0.12	(0.01)	-	0.04	-
Cybersecurity incident costs	-	-	-	-	-	0.01
Impairment charges	0.04	-	-	-	-	0.33
Investment losses	-	0.12	-	-	-	-
Deferred tax charge	-	-	0.06	-	-	-
Tax reform	0.01	-	-	-	-	-
Certain litigation expenses	-	-	-	-	-	0.02
Loss on extinguishment of debt	-	0.19	-	0.01	-	-
Adjusted Diluted EPS, Continuing Operations*	\$2.32	\$2.95	\$2.86	\$2.85	\$3.00	\$3.08
Five-Year CAGR						6%
% Change vs PY						3%